

# How to make energy efficiency policies in buildings deliver?

The role of refurbishment companies and skilled craft workers

Sibylle Braungardt, Tanja Kenkmann IEPPEC Vienna, 26/06/2018

#### **Motivation**

#### **Skilled labour shortage**

#### Ambitious targets that would require at least a doubling of retrofit rate

**Öko-Institut e.V.** 

#### WIRTSCHAFTSWUNDER WORRY

#### The flip side of Germany's economic boom: skills shortage

Employers have full order books, but lament the lack of workers. It hurts Germany's economic growth rate and could prompt more businesses to move skilled jobs abroad.

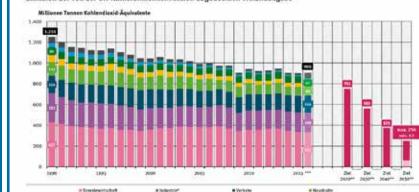
BURNESS NEWS CONCERNMENT, COLUMN 1, NUMBER OF SERVICE ADD

German firms optimistic for 2018, worker 1 shortage main brake

Investment from

SERLIN (Mentees) - Mere than half of Germany's industry associations have shrugged off sorries about U.S. protectionist policies and Brendt, and are more positive about their situation than they were a year ago, a survey showed on Wednesday.

CHERNELLS V. 1



Emission der von der UN-Klimarahmenkonvention abgedeckten Treibhausgase

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#### Outline



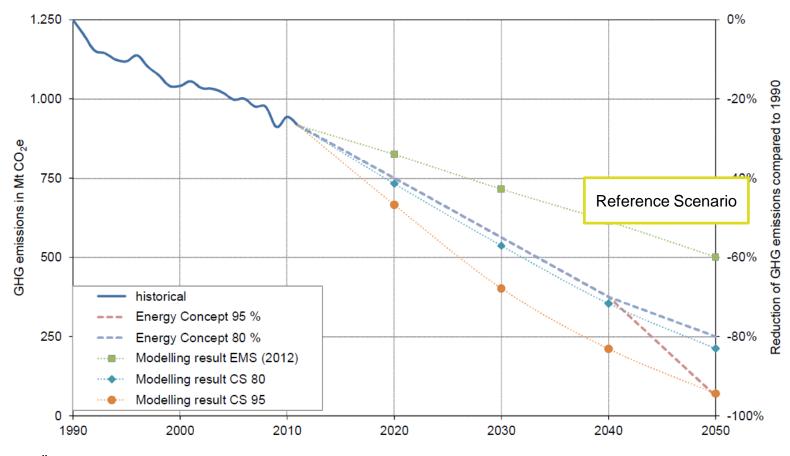
The role of building retrofit for meeting the German climate and energy targets

Estimation of additional workers needed

3 Impact of skilled labour shortage on current retrofit market

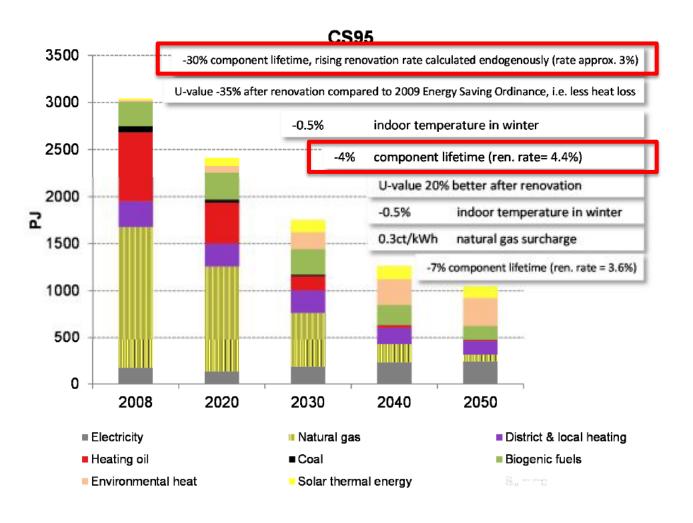


### Scenario projections for GHG emissions

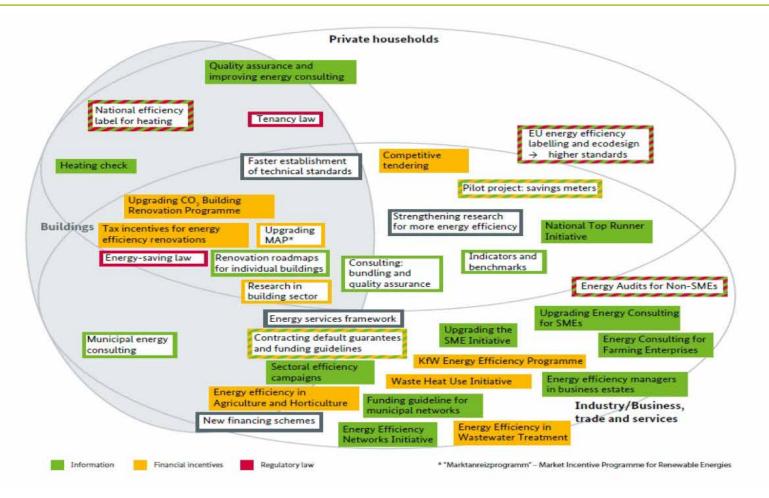


Source: Öko-Institut and Fraunhofer ISI: Climate Protection Scenarios 2050

## Thermal retrofit rate of 2-4% needed in order to reach energy targets (current level: 1%)

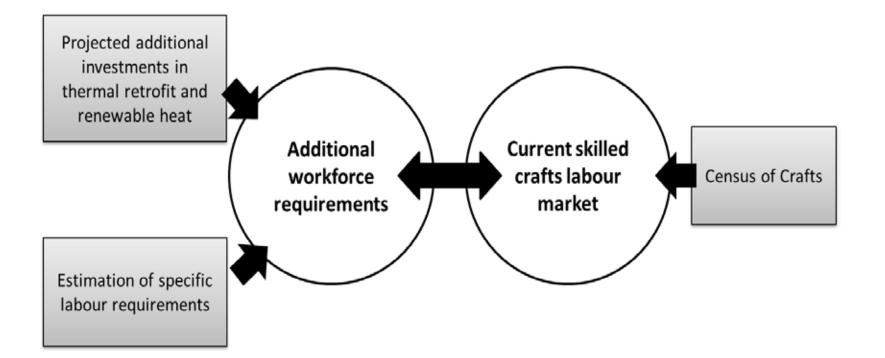


## Policy framework to encourage building owners to perform thermal retrofit measures



Source: National Action Plan on Energy Efficiency

## How many additional workers would be needed to achieve the required retrofit rates?



## Development of the number of employees in selected trades relevant for building retrofit

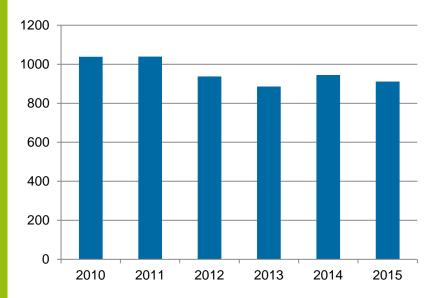
	Installations of gas, water, HVAC	Stucco working and plastering	Glazing and painting
2009	307,433	36,206	166,533
2010	309,974	35,932	166,832
2011	311,852	36,463	168,899
2012	317,529	36,798	166,372
2013	320,401	37,093	164,457
2014	322,253	39,785	171,920
2015	321,616	39,476	170,093

### Estimation of additional workers that would be required to meet targets

X

Additional employees per € invested Additional investments required to meet targets

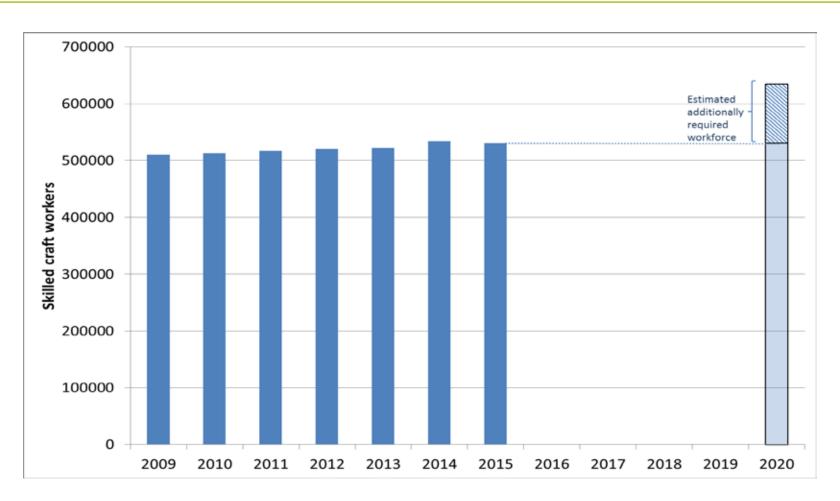
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Additional employees per 100 Mio € invested. Source: Evaluation of the KfW retrofit programs Estimated average annual additional investments needed to achieve the energy and climate goals: 12 Billion € (Dena 2017)

Investments are calculated with respect to a reference scenario

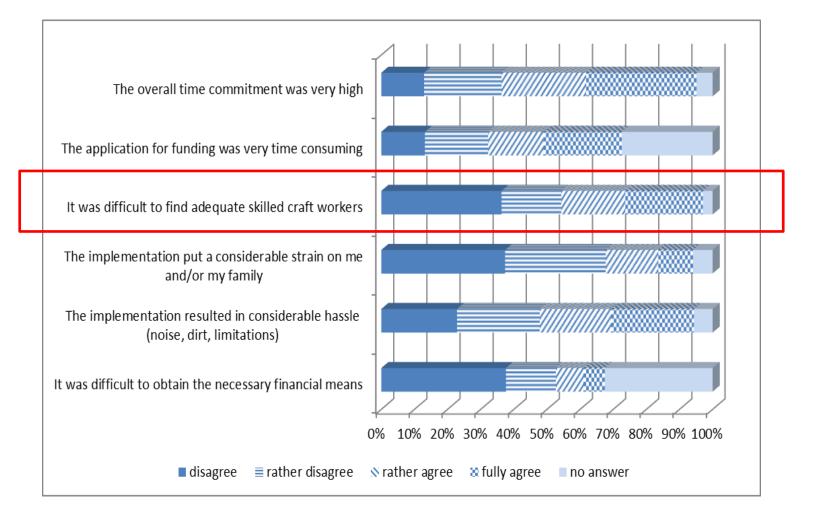
### Around 100000 additional workers would be required to meet the targets



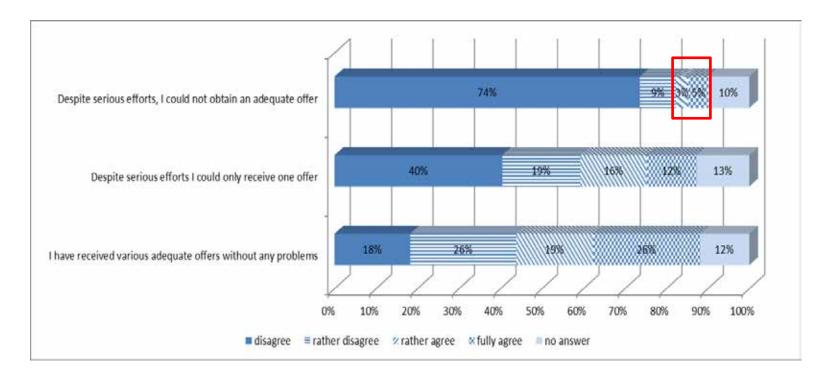
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- Survey with homeowners conducted in October 2017
- Implemented via computer assisted web interviews using a panel of owners of single-family and two-family homes in Germany provided by co2online
- The questionnaire was completed by 300-350 participants after applying a filter question to only select homeowners that had contracted or had tried to contract skilled craft companies to perform thermal retrofit measures within the past five years

### Barriers in the implementation of the measures



## Experiences with obtaining adequate offers from skilled craft professionals



#### **Conclusions**

Germany cannot reach its energy and climate targets in the building sector without addressing the shortage of skilled crafts professionals.

Meeting the targets would require at least a doubling of the current refurbishment rate, leading to a considerable demand for skilled craft workers.

The current policy measures to increase the rate of refurbishment cannot achieve the desired effect if the skilled craft professionals are unavailable as implementers.

Chicken-and-egg-problem: The retrofit market can only develop with a stable policy framework – policies can only deliver if implementers are available

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How to make energy efficiency policies in buildings deliver?

Chicken or egg? How fast could the retrofit market respond to ambitious and stable policy framework?

Which policies could help to drive retrofit even with a limited retrofit market (e.g. new buisiness models, industrial production, ...)



### Thank you for your attention!

Contact: S.Braungardt@oeko.de